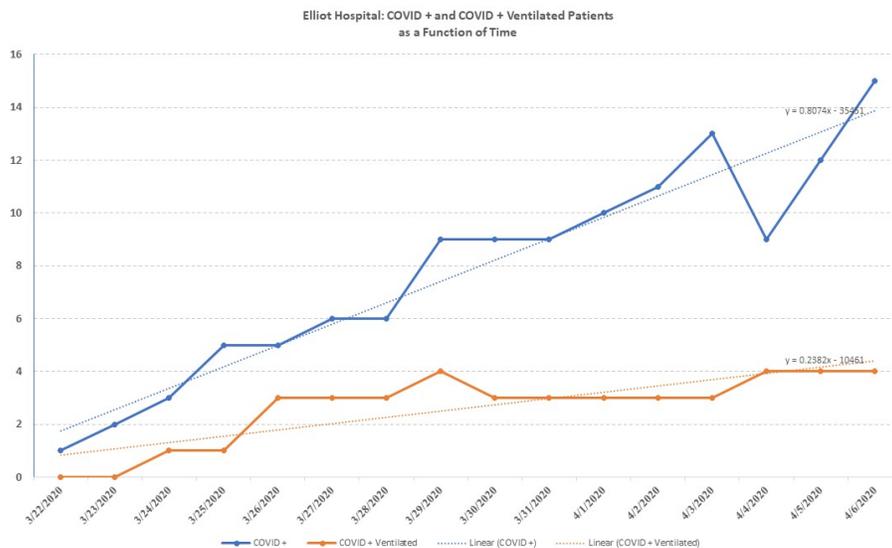


Dr. Desrosiers writes a daily blog, *Elliot Today*, in which he communicates directly with staff. Below is an excerpt from his post on April 7, 2020. At the time, EHH had 15 positive COVID-19 patients admitted, four of whom required ventilation, and anticipate that number would increase rapidly with the coming surge.

It's been several weeks since we started having patients with COVID-19 come into the hospital as inpatients. We have been reviewing the stats daily for situational awareness. Today, I wanted to provide some detail as to how that looks longitudinally. The graph below is just a simple plot of the data that I show you daily. It's not a cumulative total of all the patients that have ever been in the hospital, but rather it is a sequence of daily reports plotted on a line. You can see that the numbers of admitted patients has continued to rise, though you can also see the times when we've been able to discharge some patients with COVID-19, helping to create additional capacity. Current modeling still predicts a significant surge in inpatient demand with usual hospital resources potentially being utilized by the middle to end of this month. These projections change consistently depending on the degree of social distancing and depending on what happened the days before.

The last month has been full of disruption. This disruption has been present in the hospital, as well as our homes, schools, places of worship, and throughout our communities. Events have been cancelled and we have rapidly escalated to social distancing and a stay at home order. We are wearing masks every day at work and we've substantially disrupted our daily operations. There is a global sense of loss. Any of these issues could lead to despair, doubt, and frustration. I believe that these feelings exist in many parts of society. However, each day when I come to the hospital, I am not seeing that. Instead, I see groups of people who are deeply dedicated to helping--helping the community and each other in a completely selfless manner. As members of the Elliot Family, and as good people, you are all enthusiastically embracing your roles in this historic time. Please recognize the significance of what you all are doing. It matters...a lot. Here and throughout the country, you are being celebrated as heroes because you are. Thank you for all that you do every day.

Please stay tuned to *Elliot Today*. I'll share updates there each day.



Blue = Patients with COVID-19    Orange = Ventilated Patients with COVID-19